

# PERFORMANCE AGREEMENT

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MADE AND ENTERED INTO BY AND BETWEEN:



**THE SARAH BAARTMAN DISTRICT MUNICIPALITY  
AS REPRESENTED BY THE EXECUTIVE MAYOR**

**KHUNJUZWA KEKANA  
(HEREIN REFERED TO AS THE 'EMPLOYER')**

**AND**

**DAYALAN MURUVEN PILLAY  
MUNICIPAL MANAGER  
(HEREIN REFERED TO AS THE 'EMPLOYEE')**

**FOR THE FINANCIAL YEAR:  
1 JULY 2019 – 30 JUNE 2020**

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**WHEREBY IT IS AGREED AS FOLLOWS:**

**1. INTRODUCTION**

- 1.1 The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.
- 1.2 That in terms of the MFMA Regulations and Government Gazette Vol. 820, No. 40593 dated 03 February 2017, as amended, the Employee will obtain the minimum competency requirements by (Not applicable).

**2. PURPOSE OF THIS AGREEMENT**

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1)(b),(4A),(4B) and (5) of the Act as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 specify accountabilities as set out in a performance plan, which forms an annexure to the performance agreement;
- 2.4 monitor and measure performance against set targeted outputs;
- 2.5 use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; and
- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

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### **3 COMMENCEMENT AND DURATION**

- 3.1** This Agreement will commence on the 1 July 2019 and will remain in force until 30 June 2020 thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2** The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3** This Agreement will terminate on the termination of the Employee's contract of employment for any reason.
- 3.4** The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.5** If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

### **4 PERFORMANCE OBJECTIVES**

- 4.1** The Performance Plan (Annexure A) sets out-
  - 4.1.1** the performance objectives and targets that must be met by the Employee; and
  - 4.1.2** the time frames within which those performance objectives and targets must be met.
- 4.2** The performance objectives and targets reflected in Annexure A are set by the Employer in consultation with the Employee and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the Employer, and shall include key objectives; key performance indicators; target dates and weightings.
  - 4.2.1** The key objectives describe the main tasks that need to be done.
  - 4.2.2** The key performance indicators and means of verification provide the details of the evidence that must be provided to show that a key objective has been achieved.
  - 4.2.3** The target dates describe the timeframe in which the work must be achieved.
  - 4.2.4** The weightings show the relative importance of the key objectives to each other.
- 4.3** The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

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**5 PERFORMANCE MANAGEMENT SYSTEM**

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer.
- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required.
- 5.3 The Employer will consult the Employee about the specific performance standards that will be included in the performance management system as applicable to the Employee.
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
  - 5.5.1 The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCRs) respectively.
  - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
  - 5.5.3 KPAs covering the main areas of work will account for 80% and CCRs will account for 20% of the final assessment.
- 5.6 The Employee's assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

Key Performance Areas (KPA's)	Weighting
Municipal Institutional Development and Transformation	22,31%
Basic Service Delivery	6,81%
Local Economic Development (LED)	6,81%
Municipal Financial Viability and Management	31,41%
Good Governance and Public Participation	33,08%
<b>Total</b>	<b>100%</b>

- 5.7 In the case of managers directly accountable to the municipal manager, key performance areas related to the functional area of the relevant manager, must be subject to negotiation between the municipal manager and the relevant manager.
- 5.8 The CCRs will make up the other 20% of the Employee's assessment score. CCRs that are deemed to be most critical for the Employee's specific job should be selected (✓) from the list below as agreed to between the Employer and Employee. Three of the CCRs are compulsory for Municipal Managers:

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CORE COMPETENCY REQUIREMENTS (CCR) FOR EMPLOYEES		
CORE MANAGERIAL COMPETENCIES (CMC)	√	WEIGHT
Strategic Capability and Leadership		
Programme and Project Management		
Financial Management	compulsory	25
Change Management		
Knowledge Management		
Service Delivery Innovation		
Problem Solving and Analysis		
People Management and Empowerment	compulsory	25
Client Orientation and Customer Focus	compulsory	25
Communication		
Honesty and Integrity		
CORE OCCUPATIONAL COMPETENCIES (COC)		
Competence in Self Management		
Interpretation of and implementation within the legislative and national policy frameworks	√	25
Knowledge of Performance Management and Reporting		
Knowledge of global and South African specific political, social and economic contexts		
Competence in policy conceptualisation, analysis and implementation		
Knowledge of more than one functional municipal field / discipline		
Skills in Mediation		
Skills in Governance		
Competence as required by other national line sector departments		
Exceptional and dynamic creativity to improve the functioning of the municipality		
Total percentage	-	100%

## 6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
- 6.1.1 the standards and procedures for evaluating the Employee's performance; and
- 6.1.2 the intervals for the evaluation of the Employee's performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The Employee's performance will be measured in terms of contributions to the goals and strategies set out in the Employer's IDP.
- 6.5 The annual performance appraisal will involve:

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**6.5.1 Assessment of the achievement of results as outlined in the performance plan:**

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) An indicative rating on the five-point scale should be provided for each KPA.
- (c) The applicable assessment rating calculator (refer to paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score.

**6.5.2 Assessment of the CCRs**

- (a) Each CCR should be assessed according to the extent to which the specified standards have been met.
- (b) An indicative rating on the five-point scale should be provided for each CCR.
- (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
- (d) The applicable assessment rating calculator (refer to paragraph 6.5.1) must then be used to add the scores and calculate a final CCR score.

**6.5.3 Overall rating**

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

**6.6 The assessment of the performance of the Employee will be based on the following rating scale for KPA's and CCRs:**

Level	Terminology	Description	Rating				
			1	2	3	4	5
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.					
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.					

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Level	Terminology	Description	Rating				
			1	2	3	4	5
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.					
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.					
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.					

6.7 For purposes of evaluating the annual performance of the municipal manager, an evaluation panel constituted of the following persons must be established -

- 6.7.1 Executive Mayor or Mayor;
- 6.7.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
- 6.7.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council;
- 6.7.4 Mayor and/or municipal manager from another municipality; and
- 6.7.5 Member of a ward committee as nominated by the Executive Mayor or Mayor.

6.8 For purposes of evaluating the annual performance of managers directly accountable to the municipal managers, an evaluation panel constituted of the following persons must be established -

- 6.8.1 Municipal Manager;
- 6.8.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
- 6.8.3 Member of the mayoral or executive committee or in respect of a plenary type municipality, another member of council; and
- 6.8.4 Municipal manager from another municipality.

6.9 The manager responsible for human resources of the municipality must provide secretariat services to the evaluation panels referred to in sub-regulations (6.7) and (6.8).

*K.L.H.* *Au* *[Signature]*  
*G.P.* *[Signature]* *[Signature]*

## 7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each Employee in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

First quarter	:	July – September	Before end October 2019
Second quarter	:	October – December	Before end January 2020
Third quarter	:	January – March	Before end April 2020
Fourth quarter	:	April – June	Before end January 2021

7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.

7.3 Performance feedback shall be based on the Employer's assessment of the Employee's performance.

7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made.

7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

## 8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B.

## 9. OBLIGATIONS OF THE EMPLOYER

9.1 The Employer shall –

9.1.1 create an enabling environment to facilitate effective performance by the employee;

9.1.2 provide access to skills development and capacity building opportunities;

9.1.3 work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;

9.1.4 on the request of the Employee delegate such powers reasonably required by the Employee to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and

9.1.5 make available to the Employee such resources as the Employee may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

## 10. CONSULTATION

10.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others –

10.1.1 a direct effect on the performance of any of the Employee's functions;

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10.1.2 commit the Employee to implement or to give effect to a decision made by the Employer; and

10.1.3 a substantial financial effect on the Employer.

10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

#### 11. MANAGEMENT OF EVALUATION OUTCOMES

11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.

11.2 A performance bonus of between 5% to 14% of the all-inclusive annual remuneration package may be paid to the Employee in recognition of outstanding performance to be constituted as follows:

11.2.1 a score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and

11.2.2 a score of 150% and above is awarded a performance bonus ranging from 10% to 14%.

SCORE	BONUS %
130 - 133	5
134 - 137	6
138 - 141	7
142 - 145	8
146 - 149	9
150 - 153	10
154 - 157	11
158 - 161	12
162 - 165	13
166 - 167	14

11.2.3 A pro rata bonus will be payable to the Employee based on the amount of full months employed, in the event that the evaluation period is not for a full financial year subject to the following: -.

1. That the evaluation period be no less than 6 months
2. That the employee be employed on the last day of the financial year and undergo a review during the agreed review period.

11.3 In the case of unacceptable performance, the Employer shall --

11.3.1 provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and

11.3.2 after appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

#### 12. DISPUTE RESOLUTION

12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by --

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12.1.1 the MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee; or

12.1.2 any other person appointed by the MEC.

12.1.3 In the case of managers directly accountable to the municipal manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4)(e) of the Municipal Performance Regulations, 2008, within thirty (30) days of receipt of a formal dispute from the employee;

whose decision shall be final and binding on both parties.

12.2 In the event that the mediation process contemplated above fails, clause 20 of the Contract of Employment shall apply.

### 13. GENERAL

13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.

13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.

13.3 The performance assessment results of the municipal manager must be submitted to the MEC responsible for local government in the relevant province as well as the national minister responsible for local government, within fourteen (14) days after the conclusion of the assessment.

Thus done and signed at PORT ELIZABETH on this the 26<sup>th</sup> day of JULY 2019

#### AS WITNESSES:


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2.   
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EMPLOYEE

#### AS WITNESSES:

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2.   
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EXECUTIVE MAYOR/ MAYOR

**Sarah Baartman**  
**DISTRICT MUNICIPALITY**  
*Province of the Eastern Cape*  
*Fredericksburg District Municipality*


**SARAH BAARTMAN DISTRICT MUNICIPALITY**

**PERFORMANCE PLAN : Ted Pillay**

**2019/2020**

**Municipal Manager**

**Municipal Managers Office**

  
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2019/07/26

PERFORMANCE PLAN : Ted Pillay (Municipal Manager) 2019/2020					
Objective	Strategy	Key Performance Indicator (Project)	Annual Target	Proof	Weighting
		Targets			
		September 2019/2020		December 2019/2020	
		March 2019/2020		June 2019/2020	
<b>KPA 1. BASIC SERVICE DELIVERY</b>					
General	100% of SDBIP (operational and capital projects) implemented.	Ensure 90% implementation and spending of SDBIP projects in Infrastructure Development and Community Services Department	90% implementation of SDBIP projects and expenditure	SDBIP quarter report and Annual Performance Report	7.1% Achieved as per Q1 SDBIP target Achieved as per Q2 SDBIP target Achieved as per Q3 SDBIP target Achieved as per Q4 SDBIP target
<b>KPA 2. MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b>					
General	Co-ordinate recruitment and selection processes	Ensure compliance, implementation and monitoring of the EE Act and SDBIP's EE plan	100% implementation and monitoring of SDBIP's EE plan and EE Act as per the annual targets	SDBM EE Plan	1.8% Full compliance to EE Plan annual targets and EE Act Full compliance to EE Plan annual targets and EE Act
	Training	Ensuring implementation to SDBM's workplace skills plan	100% implementation of employee workplace skills plan in place	Employee workplace skills plan	1.8% NA Report against plan NA
	Risk Management	To ensure all issues as per the Risk Register is dealt with timeously and to include and deal with emerging risks in the Register	Risks identified and addressed	Report on Risk Register	5.4% Risks as per the Risk register and emerging risks dealt with timeously Risks as per the Risk register and emerging risks dealt with timeously Risks as per the Risk register and emerging risks dealt with timeously
	To Ensure an Effective HR and Corporate Services Section	To ensure all HR and Corporate Services issues are dealt with timeously (HR and Corporate Service policies developed and reviewed, Delegation Register reviewed)	To ensure all HR and Corporate Services issues are dealt with timeously (HR and Corporate Service policies developed and reviewed, Delegation Register reviewed)	Reports	4.5% To ensure all HR and Corporate Services issues are dealt with timeously (policies developed and delegation register reviewed) To ensure all HR and Corporate Services issues are dealt with timeously (policies developed and delegation register reviewed) To ensure all HR and Corporate Services issues are dealt with timeously (policies developed and delegation register reviewed)
<b>KPA 3. LOCAL ECONOMIC DEVELOPMENT (LED)</b>					
To position the District as a nationally recognised tourism brand	To showcase the District as a distinctive brand, and communicate these two tourism markets	Ensure that the District as a nationally recognised tourism brand	Exhibiting at the Tourism Indaba taking place in Durban	Report	3.6% Exhibit in the Gateway Johannesburg Exhibiting in the Shanghai Expo taking place in Shanghai Exhibiting at the Tourism Indaba taking place in Durban

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PERFORMANCE PLAN : Ted Pillay (Municipal Manager)  
2019/2020

Objective	Strategy	Key Performance Indicator (Project)	Annual Target	Proof	Weighting	September 2019/2020	December 2019/2020	March 2019/2020	June 2019/2020	Targets
General	100% of SDBIP (operational and capital projects) implemented.	Ensure 90% implementation and spending of SDBIP projects in Planning and Economic Development Department.	90% implementation of SDBIP projects in the Department.	Quarterly SDBIP Report and Annual Performance Report	7.1%	As per Q1 SDBIP target	As per Q1 SDBIP target	As per Q1 SDBIP target	As per Q1 SDBIP target	Ensure 90% implementation and spending of SDBIP projects in Planning and Economic Development Department
General	Ensure that capacity support to LMs is given priority	Implementation of 2 projects from partnership with other city municipalities (Export of Mohair and Export programme of beef)	Implementation of project arising out of partnership (Participate in the Shanghai Expo and Hosting of Jincheng Delegation)	Reports	3.6%	Hosting of Jincheng delegation	Participate in Shanghai Expo	Support cultural group to participate in the Chinese New Year Festival	Support cultural group to participate in the National Chinese cultural group to participate in the National Arts Festival	Support cultural group to participate in the Chinese New Year Festival
<b>KPA 4. MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT</b>										
General	Exercise financial control over SDBIP	Annually approved budget by 31 May	A credible approved budget by 31 May annually	Council minutes	8.9%	NA	NA	Roll-over and budgets adjustments received and considered	Draft budget approved by 31 March annually	Final budget approved by 31 May annually
General	Timely completion of Financial Statements for legislation	Delivery of financial statements to OAG on or before 31 August	Delivery of statements to AG by 31 August annually	Proof of delivery	8.9%	Financial Statements delivered	NA	NA	NA	NA
General	Submission of Consolidated Financial Statements by 30 September annually	Submission of Consolidated Financial Statements by 30 September annually	Submission of Consolidated Financial Statements by 30 September annually	Consolidated AFS	1.8%	Consolidated AFS submitted	NA	NA	NA	NA
General	100% of SDBIP (operational and capital projects) implemented.	Ensure 90% implementation and spending of SDBIP projects in Finance and Corporate Services Department	90% implementation of SDBIP projects in the Finance and Corporate Services Department	Quarterly SDBIP Report and Annual Performance Report	5.4%	As per Q1 SDBIP target	As per Q2 SDBIP target	As per Q2 SDBIP target	As per Q3 SDBIP target	Ensure 90% implementation and spending of SDBIP projects in Finance and Corporate Services Department
General	Lobby for funding	4 Successful submissions to sector departments / possible funders	4 Successful submissions to sector departments / possible funders	Reports/copies of submissions	4.5%	1 Successful submission to sector departments/funders	1 Successful submission to sector departments/funders	1 Successful submission to sector departments/funders	1 Successful submission to sector departments/funders	1 Successful submission to sector departments/funders

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2019/07/26

PERFORMANCE PLAN : Ted Pillay (Municipal Manager)  
2019/2020

Objective	Strategy	Key Performance Indicator (Project)	Annual Target	Proof	Weighting	September 2019/2020	December 2019/2020	March 2019/2020	June 2019/2020
<p><b>KPA 5. GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b></p> <p>To reduce the impact of HIV/AIDS in the District</p>	<p>Implementation of Local HIV/AIDS Plan in the District</p>	<p>Implementation of the planned issues according to the HIV/AIDS Annual Plan in the District (MHO00252)</p>	<p>100% HIV/AIDS Plan implemented through HCT (HIV Counselling and Testing), TB (Tuberculosis) and STI (Sexually Transmitted Infections) GBV (Gender Base Violence), Anti-Substance Abuse Campaigns through community Dialogues and Door to Door campaigns</p>	<p>Report</p>	<p>3.6%</p>	<p>3.6% HCT Drives in 2 LM's. 2 Educational Sessions on Gender-Based Violence (GBV) in 2 LM's. 2 Anti-Substance Abuse Campaigns in 2 LM's</p>	<p>16 Days of Activism (GBV and Anti-Substance Abuse Campaigns. Inter-faith Prayer Service and International Human Rights Day). Hosting of District Wide Aids Day including Door-to-Door Campaign on HIV AIDS in 1 LM.</p>	<p>Conduct 2 TB Campaigns in 2 LM's. Sexual Reproductive Health Care and Rights Campaigns at 2 schools and 100 TB at schools campaigns in 3 LM's.</p>	<p>Hold 2 Candlelight Memorial Services (people who have died of TB and HIV) in 2 LM's. Hold Child Protection Campaign in 2 LM's. HCT Drive in 1 LM. Empowerment Session on HIV, TB and STI in 1 LM. Anti-Substance Abuse Campaign in 1 LM.</p>
	<p>Planning and Spatial Development Framework Compliance of SDDM</p>	<p>An approved SDF and IDP for SDDM</p>	<p>100% of employees under PMS and reviewed quarterly</p>	<p>100% of employees under PMS and reviewed quarterly</p>	<p>Council minutes</p>	<p>8.9%</p>	<p>Analyses phase commenced</p>	<p>Projects approved in IDP/Budget process</p>	<p>Draft IDP and SDF approved and submitted to Council</p>
<p>Exercise financial control over SDDM</p>	<p>Receipt of a Clean Audit Report</p>	<p>100% compliance with OHASA for SDDM</p>	<p>Clean Audit Report</p>	<p>Clean Audit Report from AG</p>	<p>6.3%</p>	<p>NA</p>	<p>Response provided to Draft Management letter</p>	<p>Receipt of a Clean Audit report</p>	<p>NA</p>
<p>Ensure that the Municipality complies with Legislation applicable to it</p>	<p>Full compliance with OHASA for SDDM</p>	<p>4 quarterly meetings to address OHASA related risks</p>	<p>4 quarterly meetings to ensure OHASA risks are dealt with</p>	<p>Internal and External Audit Reports</p>	<p>1.8%</p>	<p>1st checklist completed and quarterly meeting held</p>	<p>2nd checklist completed and quarterly meeting held</p>	<p>3rd checklist completed and quarterly meeting held</p>	<p>4th checklist completed and quarterly meeting held</p>
<p>Exercise budget control in order to prevent over/ unauthorized expenditure.</p>	<p>100% compliance to SCM and Unauthorised, Irregular, Fruitless and Wasteful Expenditure Policy</p>	<p>100% compliance</p>	<p>100% compliance</p>	<p>Internal and External Audit Reports</p>	<p>5.4%</p>	<p>100% compliance to policy</p>	<p>100% compliance to policy</p>	<p>100% compliance to policy</p>	<p>100% compliance to policy</p>
<p>To ensure effective Council Meetings administration</p>	<p>100% Implementation of Council Resolutions pertaining to the</p>	<p>100% Council Resolutions implemented pertaining to the</p>	<p>100% Council Resolutions implemented pertaining to the</p>	<p>Report on Implementation of Council Resolutions</p>	<p>4.5%</p>	<p>100% Council Resolutions implemented</p>	<p>100% Council Resolutions implemented</p>	<p>100% Council Resolutions implemented</p>	<p>100% Council Resolutions implemented</p>

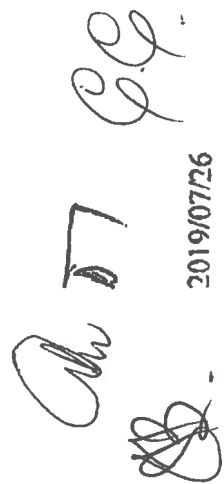

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 - Middle right: *John 27*  
 - Bottom right: *Kkk*

PERFORMANCE PLAN : Ted Pillay (Municipal Manager)  
2019/2020

Objective	Strategy	Key Performance Indicator (Project)	Annual Target	Proof	Weighting	Targets		
						September 2019/2020	December 2019/2020	March 2019/2020
Department								
								June 2019/2020

*Ted Pillay*  
2019/2020

CORE COMPETENCY REQUIREMENTS (CCR's) : Ted Pillay (Municipal Manager) 2019/2020				
Core Competency Requirement	Annual Target	Proof	Weighting	Targets
				September 2019/2020
<b>OCR 1. MANAGERIAL</b>				
Strategic Capability and Leadership	Displays standard aligned to that recommended in the MSA competency guidelines	Evidence of standard achieved as documented in a written report	20%	Evidence of achievement / working towards the standard Evidence of achievement / working towards the standard Evidence of achievement / working towards the standard
<b>OCR 2. OCCUPATIONAL</b>				
Financial Management	Displays standard recommended in the MSA competency guidelines	Evidence of standard achieved as documented in a written report	20%	Evidence of achievement / working towards the standard Evidence of achievement / working towards the standard Evidence of achievement / working towards the standard
People Management and Empowerment	Displays standard recommended in the MSA competency guidelines	Evidence of standard achieved as documented in a written report	20%	Evidence of achievement / working towards the standard Evidence of achievement / working towards the standard Evidence of achievement / working towards the standard
Client orientation and Customer Focus	Displays standard recommended in the MSA competency guidelines	Evidence of standard achieved as documented in a written report	20%	Evidence of achievement / working towards the standard Evidence of achievement / working towards the standard Evidence of achievement / working towards the standard
Interpretation of and implementation within the legislative and national policy frameworks	Displays standard recommended in the MSA competency guidelines	Evidence of standard achieved as documented in a written report	20%	Evidence of achievement / working towards the standard Evidence of achievement / working towards the standard Evidence of achievement / working towards the standard


  

  
 2019/07/26